Lampiran 1 : Kuesioner Penelitian

Metro, 09 Juli 2021

Prihal: Permohonan Izin Penelitian

Kepada Yth,

Bapak/Ibu

-OPD Kota Metro

Dengan hormat,

Dalam rangka memenuhi peraturan akademik Institut Informatika Dan Bisnis Darmajaya, maka saya,

Nama : Agnes Salendra

NPM : 1912128009P

Jurusan : Akuntansi

Dengan ini memohon izin melakukan penelitian ilmiah untuk mendapatkan gelar Sarjana Ekonomi pada tanggal 22 Juli s/d 14 Agustus 2021. Penelitian ini difokuskan pada Pengaruh Penyusunan Anggaran Partisipatif Terhadap Kinerja Manajerial Dengan Komitmen Organisasi, Budaya Organisasi dan Gaya Kepemimpinan Sebagai Variabel Moderasi. Penulis yakin penelitian ini akan bermanfaat di bidang akademis, sekurang-kurangnya untuk mengetahui pengaruh penyusunan anggaran partisipatif terhadap Kinerja Manajerial.

Sehubungan dengan maksud dan tujuan saya tersebut adalah untuk mengajak Bapak/Ibu untuk berpartisipatif menjadi responden dalam penelitian ini dengan cara mengisi daftar kuesioner yang dilampirkan. Keberhasilan penelitian ini tergantung dari kemurahan hati Bapak/Ibu untuk meluangkan waktunya sebagai narasumber. Perlu saya sampaikan disini bahwa kerahasian jawaban yang Bapak/Ibu isi akan dijamin dan semata-mata hanya untuk menyelesaikan studi.

Kuesioner akan ditarik kembali tiga hari setelah kuesioner dibagikan, kuesioner yang telah diisi dapat dikumpulkan tiga hari setelah kuesioner dibagikan pada bagian sekretariat dinas masing-masing. Partisipatif Bapak/Ibu merupakan kunci keberhasilan penelitian ini.

Atas kerja sama serta pertisipasinya, saya ucapkan banyak terima kasih.

Mengetahui,

Dosen Pembimbing

Anik Irawati., S.E., M.Sc.

NIK. 01170305

Hormat Saya,

Peneliti

Agnes Salendra

NPM.1912128009P

Lampiran 2 Uji Validitas Dan Reliabilitas

• Uji Validitas

1. Anggaran Partisipatif

Correlations

	Cuteatoris															
		PERTANYAAN 1	PERTANYAAN 2	PERTANYAAN 3	PERTANYAAN 4	PERTANYAAN 5	PERTANYAAN 6	PERTANYAAN 7	PERTANYAAN 8	PERTANYAAN 9	PERTANYAAN 10	PERTANYAAN 11	PERTANYAAN 12	PERTANYAAN 13	PERTANYAAN 14	X1
PERTANYAAN 1	Pearson Correlation	1	,228	,253	,028	-,069	,058	,158	,063	,329	,326**	-,027	,237	,309	,308	,507**
	Sig. (2-tailed)		,066	,040	,820	,583	,644	,206	,615	,007	,007	,827	,056	,011	,012	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 2	Pearson Correlation	,228	1	,343	-,024	,435**	,014	,216	,181	,412**	-,019	,148	,109	,208	,155	,518
	Sig. (2-tailed)	,066		,005	,848	,000	,910	,082	,145	,001	,878	,236	,385	,093	,214	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 3	Pearson Correlation	,253	,343	1	,008	,071	,137	,416	,186	,178	,467**	-,033	,128	-,036	,260	,643**
	Sig. (2-tailed)	,040	,005		,948	,573	,272	,001	,135	,152	,000	,790	,304	,777	,035	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 4	Pearson Correlation	,028	-,024	,008	1	-,019	,224	,046	,211	,144	,134	,133	,122	,205	,199	,347
	Sig. (2-tailed)	,820	,848	,948		,879	,070	,711	,090	,248	,285	,287	,328	,099	,109	,004
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 5	Pearson Correlation	-,069	,435	,071	-,019	1	,269*	,227	,144	,068	-,095	,111	,079	,171	,119	,379
	Sig. (2-tailed)	,583	,000	,573	,879		,029	,067	,250	,589	,447	,373	,526	,169	,340	,002
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 6	Pearson Correlation	,058	,014	,137	,224	,269	1	,242	,035	,149	,228	,210	,126	,126	,074	,459
	Sig. (2-tailed)	,644	,910	,272	,070	,029		,050	,780	,233	,065	,090	,312	,312	,557	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 7	Pearson Correlation	,158	,216	,416	,046	,227	,242	1	,156	,203	,010	,028	,084	,084	,000	,533
	Sig. (2-tailed)	,206	,082	,001	,711	,067	,050		,210	,102	,935	,826	,505	,505	1,000	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 8	Pearson Correlation	,063	,181	,186	,211	,144	,035	,156	1	,228	,117	,286	,216	,371^^	,054	,399
	Sig. (2-tailed)	,615	,145	,135	,090	,250	,780	,210		,066	,350	,020	,082	,002	,669	,001
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 9	Pearson Correlation	,329^^	,412^^	,178	,144	,068	,149	,203	,228	1	,197	,293	,554	,554	,476^^	,592
	Sig. (2-tailed)	,007	,001	,152	,248	,589	,233	,102	,066		,113	,017	,000	,000	,000	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 10	Pearson Correlation	,326	-,019	,467	,134	-,095	,228	,010	,117	,197	1	,061	,231	,116	,228	,467
	Sig. (2-tailed)	,007	,878	,000	,285	,447	,065	,935	,350	,113		,625	,062	,352	,065	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	.326**
PERTANYAAN 11	Pearson Correlation	-,027	,148	-,033	,133	,111	,210	,028	,286	,293	,061	1	,459	,273	,273	
	Sig. (2-tailed)	,827	,236	,790	,287	,373	,090	,826	,020	,017	,625		,000	,026	,026	,008
DEST*********	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	,489**
PERTANYAAN 12	Pearson Correlation	,237	,109	,128	,122	,079	,126	,084	,216	,554	,231	,459**	1	,351	,580**	
	Sig. (2-tailed) N	,056	,385	,304	,328	,526	,312	,505	,082	,000	,062	,000		,004	,000	,000
DEST*********		66	66	66	66	66	66	66	66	.554**	66	66	66	66	66	,443
PERTANYAAN 13		,309	,208	-,036	,205	,171	,126	,084	,371		,116	,273	,351	1	,243	
	Sig. (2-tailed) N	,011	,093	,777	,099	,169	,312	,505	,002	,000	,352	,026	,004		,049	,000
PERTANYAAN 14		.308	.155	.260*	.199	,119	.074	.000	,054	.476**	,228	.273	.580***	.243	66	,522**
FERTANYAAN 14	Pearson Correlation Sig. (2-tailed)	,308	,214	,260	,109	,119	,557	1,000	,054	,476	,228	,273	,080,	,243	1	,000
	Sig. (2-tailed)	,012	,214	,035	,109	,340	,557	1,000	,669	66	66	,026	,000	,049	66	66
X1	Pearson Correlation	,507**	,518**	.643	,347	,379**	,459**	,533	,399**	,592**	,467**	,326**	.489**	,443	,522**	1
^'	Sig. (2-tailed)	,000	,518	,043	,004	,379	,000		,399	,592	,000	,008	,489	,443	,522	'
	N (2-tailed)	66	66	66	66	66	66	,000 66	66	66	66	66	66	66	66	
	IN	66	66	66	1 66	1 66	66	66	66	1 66	66	66	66	66	66	66

^{*.} Correlation is significant at the 0.05 level (2-tailed).

^{**.} Correlation is significant at the 0.01 level (2-tailed).

Kinerja Manajerial

	Correlations																				
		Pertanyaan 1	Pertanyaan 2	Pertanyaan 3	Pertanyaan 4	Pertanyaan 5	Pertanyaan 6	Pertanyaan 7	Pertanyaan 8	Pertanyaan 9	Pertanyaan 10	Pertanyaan 11	Pertanyaan 12	Pertanyaan 13	Pertanyaan 14	Pertanyaan 15	Pertanyaan 16	Pertanyaan 17	Pertanyaan 18	Pertanyaan 19	Y
Pertanyaan 1	Pearson Correlation	1	,414**	,394	,621	,350	,268	,224	,316	,657	,579	,409	,303	,314	,268	,321	-,003	,268	,403	,249	,659
	Sig. (2-tailed)		,001	,001	,000	,004	,030	,071	,010	,000	,000	,001	,013	,010	,029	,009	,983	,029	,001	,044	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
Pertanyaan 2	Pearson Correlation	,414	1	,596	,466	,385	,290	,355	,411	,430	,358	,307	,317	,405	,073	,232	-,013	,073	,435	,289	,647
	Sig. (2-tailed) N	,001 66	66	,000 66	,000, 66	,001	,018 66	,003	,001 66	,000, 66	,003	,012 66	,009 66	,001 66	,558 66	,061 66	,917	,558 66	,000	,018 66	,000 66
Pertanyaan 3	Pearson Correlation	.394	.596	1	.375	.070	.203	.326	.592	,431	.221	.381	,328	.296	.146	089	.146	.146	.486	.011	.563
i eitailyaali 5	Sig. (2-tailed)	,001	,000		,002	,578	,103	,008	,000	,000	.075	,002	,007	,016	,243	,477	,243	,243	,000	,931	.000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
Pertanyaan 4	Pearson Correlation	,621	,466	,375**	1	,684	,473	,551	,300	,786	,786	,650	,490	,465	,642	,604	,283	,642	,550	,503	,889
	Sig. (2-tailed)	,000	.000	,002		,000	,000	,000	.014	,000	,000	,000	,000	,000	,000	,000	,021	,000	,000	,000	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
Pertanyaan 5	Pearson Correlation	,350**	,385**	.070	,684	1	,413	,262	-,034	,592	,535	,699	,354	,420	,687	,789**	,498	,687	,457	,685	,731
	Sig. (2-tailed)	,004	,001	,578	,000		,001	,034 66	,788	,000	,000	,000	,004	,000	,000	,000	,000, 66	,000	,000	,000	,000
Pertanyaan 6	N Boarson Correlation	.268°	.290°	.203	.473	.413	66	,653	.202	.350 ²²	.366 ^m	.598	.358 ^{**}	66	66	,243		66	.205	,368	.564
rettanyaan b	Pearson Correlation Sig. (2-tailed)	,268	,290	,203	,4/3	,413	'	.000	,202	.004	,366	,598	,358	,202	,202	.050	,202	,202	,205	,368	,564
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
Pertanyaan 7	Pearson Correlation	,224	,355	,326	,551	,262	,653	1	,282	,140	,181	,306	,461	,495	,169	,028	,169	,169	,379	,220	,561
	Sig. (2-tailed)	,071	,003	,008	.000	,034	,000		,022	,261	,145	,012	,000	,000	,176	,825	,176	,176	,002	,076	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
Pertanyaan 8	Pearson Correlation	,316	,411	,592	,300	-,034	,202	,282	1	,282	,223	,177	,397	,357	,012	-,112	,012	,012	,320	,235	,485
	Sig. (2-tailed)	,010	,001	,000	,014	,788	,104	,022		,022	,072	,154	,001	,003	,925	,371	,925	,925	,009	,058	,000
Pertanyaan 9	N Pearson Correlation	.657**	.430**	,431	.786	.592**	.350 ^{**}	,140	.282	66	.742 ^m	.788	.299°	,277	,401	,640	,169	,401	.505**	,393**	.770**
r ettaliyaali 5	Sig. (2-tailed)	,000	,000	,000	,000	,000	.004	,261	,022	'	,000	,000	,015	,024	,001	,000	,176	,001	,000	,001	.000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
Pertanyaan 10	Pearson Correlation	,579	,358	,221	,786	,535**	,366	,181	,223	.742	1	,507**	,513	,155	,502	,581	,074	,502	,273	,549	,708
	Sig. (2-tailed)	,000	,003	,075	,000	,000	,002	.145	,072	,000		,000	,000	,215	,000	.000	,557	,000	,027	,000	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
Pertanyaan 11	Pearson Correlation	,409	,307	,381	,650	,699	,598	,306	,177	,788	,507	1	,310	,179	,582	,590	,582	,582	,455	,389	,731
	Sig. (2-tailed) N	,001 66	,012 66	,002 66	,000, 66	,000, 66	,000, 66	,012 66	,154 66	,000, 66	,000 66	66	,011 66	,150 66	,000 66	,000 66	,000, 66	,000, 66	,000, 66	,001 66	,000 66
Pertanyaan 12	Pearson Correlation	,303	,317**	,328	.490	,354	,358	.461	,397	,299	.513	,310	1	,331	,291	.109	.166	,291	.433	,681	,652
r citaliyaan 12	Sig. (2-tailed)	,013	.009	.007	.000	.004	.003	,000	.001	.015	.000	,011		.007	,018	,382	,183	,018	,000	,000	.000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
Pertanyaan 13	Pearson Correlation	,314	,405	,296	,465	,420	,202	,495	,357**	,277	,155	,179	,331**	1	,144	,183	,019	,144	,496	,328	,565
	Sig. (2-tailed)	,010	,001	,016	,000	,000	,104	,000	,003	,024	,215	,150	,007		,249	,142	,880	,249	,000	,007	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
Pertanyaan 14	Pearson Correlation	,268° ,029	,073 ,558	,146	,642 ²²	,687	,202	,169 ,176	,012 ,925	,401 ²² ,001	,502 ²²	,582	,291	,144	1	,541	,734 ²²	1,000	,302 ,014	,412 ,001	,556
	Sig. (2-tailed) N	,029	,556	,243	66	66	,104 66	66	,925	66	66	,000	,018 66	,249 66	66	66	66	66	,014	66	66
Pertanyaan 15	Pearson Correlation	,321	,232	-,089	,604	.789	,243	,028	-,112	,640	,581	,590	,109	,183	,541	1	,340	,541	,212	,519	,533
	Sig. (2-tailed)	,009	,061	,477	,000	.000	,050	,825	,371	.000	,000	,000	,382	,142	,000		,005	,000	,087	,000	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
Pertanyaan 16	Pearson Correlation	-,003	-,013	,146	,283	,498	,202	,169	,012	,169	,074	,582	,166	,019	,734	,340	1	,734	,302	,213	,350
	Sig. (2-tailed)	,983	,917	,243	,021	,000	,104	,176	,925	,176	,557	,000	,183	,880	,000	,005		,000	,014	,085	,004
Pertanyaan 17	N Reases Correlation	.268°	.073	66	,642	66 ,687	,202	66 ,169	.012	66	.502 ^m	.582	66 ,291	66	1,000	.541	.734	66	.302*	66	.556
reitanyaan i7	Pearson Correlation Sig. (2-tailed)	,029	,558	,146 ,243	,000	,000	,104	,176	,925	,401 ,001	,502	,000	,018	,144	,000	,000	,000	'	,014	,412	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
Pertanyaan 18	Pearson Correlation	,403	,435	,486	,550**	,457**	,205	,379**	,320**	,505	,273	,455	,433**	,496	,302	,212	,302	,302	1	,322**	,688
	Sig. (2-tailed)	,001	,000	,000	,000	.000	,099	,002	,009	,000	,027	,000	,000	,000	,014	,087	,014	,014		,008	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
Pertanyaan 19	Pearson Correlation	,249	,289	,011	,503	,685	,368	,220	,235	,393	,549	,389	,681	,328	,412	,519	,213	,412	,322	1	,641
	Sig. (2-tailed)	,044	,018	,931	,000	,000	,002	,076	,058	,001	,000	,001	,000	,007	,001	,000	,085	,001	,008		,000
V	N Pearson Correlation	.659 ^{**}	.647**	.563	.889	.731	.564	.561	.485	.770	.708	.731	.652	.565	.556	.533	.350 ^{**}	.556	.688	.641	66
	Sig. (2-tailed)	.000	,000	,000	,000	,731	.000	,000	,485	,770	,708	,731	,002	,000	,000	,000	,004	,000	,000	,000	''
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
		1 level (2-tailed)	00	00	1 00	00	- 66		00	00	1 66	00	00	00	1 00	1 00	L 66	00	00	00	1 00

^{**.} Correlation is significant at the 0.01 level (2-tailed).

*. Correlation is significant at the 0.05 level (2-tailed).

3. Komitmen Organisasi

Correlations

							Correlations								
		PERTANYAAN 1	PERTANYAAN 2	PERTANYAAN 3	PERTANYAAN 4	PERTANYAAN 5	PERTANYAAN 6	PERTANYAAN 7	PERTANYAAN 8	PERTANYAAN 9	PERTANYAAN 10	PERTANYAAN 11	PERTANYAAN 12	PERTANYAAN 13	VM1
PERTANYAAN 1	Pearson Correlation	1	,532**	,406**	,264	,518**	,519**	,321**	,309	,693**	,253	,621**	,344**	,693**	,758**
	Sig. (2-tailed)		,000	,001	,032	,000	,000	,009	,012	,000	,041	,000	,005	,000	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 2	Pearson Correlation	,532**	1	,346**	,286*	,539**	,374**	,261*	,649**	,722**	,117	,740**	,347**	,505**	,744**
	Sig. (2-tailed)	,000		,004	,020	,000	,002	,034	,000	,000	,350	,000	,004	,000	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 3	Pearson Correlation	,406**	,346**	1	,459**	,171	,387**	,283	,494**	,478**	,124	,485**	,131	,245	,533
	Sig. (2-tailed)	,001	,004		,000	,169	,001	,021	,000	,000	,321	,000	,294	,048	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 4	Pearson Correlation	,264	,286	,459**	1	,143	,328**	,262	,650**	,547**	-,042	,380**	,154	,306	,483
	Sig. (2-tailed)	,032	,020	,000		,251	,007	,034	,000	,000	,741	,002	,217	,012	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 5	Pearson Correlation	,518	,539**	,171	,143	1	,387**	,591**	,377**	,461**	,137	,578**	,358**	,535	,697
	Sig. (2-tailed)	,000	,000	,169	,251		,001	,000	,002	,000	,274	,000	,003	,000	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 6	Pearson Correlation	,519	,374**	,387**	,328**	,387**	1	,299	,289*	,461**	,291*	,541**	,325**	,360**	,664**
	Sig. (2-tailed)	,000	,002	,001	,007	,001		,015	,018	,000	,018	,000	,008	,003	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 7	Pearson Correlation	,321**	,261	,283	,262	,591**	,299*	1	,220	,426**	,122	,406**	,281*	,279	,553
	Sig. (2-tailed)	,009	,034	,021	,034	,000	,015		,076	,000	,328	,001	,022	,023	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 8	Pearson Correlation	,309	,649	,494^^	,650^^	,377**	,289*	,220	1	,592**	,083	,614	,193	,351**	,642
	Sig. (2-tailed)	,012	,000	,000	,000	,002	,018	,076		,000	,506	,000	,120	,004	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 9	Pearson Correlation	,693^^	,722**	,478^^	,547^^	,461	,461	,426	,592	1	,161	,763	,364	,526	,823
	Sig. (2-tailed)	,000	,000	,000	,000	,000	,000	,000	,000		,196	,000	,003	,000	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 10	Pearson Correlation	,253	,117	,124	-,042	,137	,291	,122	,083	,161	1	,222	,035	,078	,451
	Sig. (2-tailed)	,041	,350	,321	,741	,274	,018	,328	,506	,196		,074	,778	,533	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 11	Pearson Correlation	,621^^	,740^^	,485	,380^^	,578**	,541	,406^^	,614	,763**	,222	1	,445**	,429**	,854
	Sig. (2-tailed)	,000	,000	,000	,002	,000	,000	,001	,000	,000	,074		,000	,000	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 12	Pearson Correlation	,344^^	,347**	,131	,154	,358**	,325	,281	,193	,364**	,035	,445^^	1	,243*	,499**
	Sig. (2-tailed)	,005	,004	,294	,217	,003	,008	,022	,120	,003	,778	,000		,050	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 13	Pearson Correlation	,693^^	,505^^	,245	,306	,535	,360^^	,279 [^]	,351^^	,526^^	,078	,429^^	,243	1	,617**
	Sig. (2-tailed)	,000	,000	,048	,012	,000	,003	,023	,004	,000	,533	,000	,050	1	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66
VM1	Pearson Correlation	,758^^	,744	,533^^	,483^^	,697	,664	,553^^	,642	,823	,451	,854^^	,499^^	,617**	1
	Sig. (2-tailed)	,000	,000	,000	,000	,000	,000	,000	,000	,000	,000	,000	,000	,000	
** Constation in	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66

^{**.} Correlation is significant at the 0.01 level (2-tailed).

^{*.} Correlation is significant at the 0.05 level (2-tailed).

4. Budaya Organisasi

Correlations

		PERTANYAAN	PERTANYAAN	PERTANYAAN	PERTANYAAN	PERTANYAAN	PERTANYAAN	PERTANYAAN	PERTANYAAN	PERTANYAAN	PERTANYAAN	PERTANYAAN	PERTANYAAN	PERTANYAAN		PERTANYAAN	PERTANYAAN	PERTANYAAN	PERTANYAAN	PERTANYAAN	T
PERTANYAAN 1	Pearson Correlation	1 1	,710	,562	,612***	.694	,558	,629"	,573	,645**	10 ,517**	.784	,411***	,710 ^{**}	.173	15	16 ,568	.558**	18 ,584	19 ,584	VM2 ,714**
	Sig. (2-tailed)		,000	,000	,000	,000	,000	,000	,000	,000	,000	,000	,001	,000	,164	,041	,000	,000	,000	,000	,000
PERTANYAAN 2	N Pearson Correlation	.710	66	.501	.744 ^{**}	.671**	.599	.609	.633 ⁷⁷	.747**	.747**	.650	.482***	.817 ^{**}	,095	.225	.723	.685***	.713	.713	.754
PER IANTANI 2	Sig. (2-tailed)	,000	'	,000	,000	,000	,000	,000	,000	,000	,000	,000	,000	,000	,449	,070	,000	,000	,000	,000	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 3	Pearson Correlation	,562	,501	1	,786	,657	,802	,712	,650	,592	,453	,758	,379	,650	,309	,241	,708	,726	,754	,754	,800
	Sig. (2-tailed) N	,000	,000	66	,000	,000 66	,000	,000 66	,000 66	,000 66	,000	,000	,002	,000	,012 66	,052 66	,000	,000	,000	,000 66	,000
PERTANYAAN 4	Pearson Correlation	,612	,744	,786	1	,761	,823	,832	,744	,792	,681	,882	,516	,863	,175	,335	,817**	,931	,964	,964	,919
	Sig. (2-tailed)	,000	,000	,000		,000	,000	,000	,000	,000	,000	,000	,000	,000	,160	,006	,000	,000	,000	,000	,000
DEDTANDANTE	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 5	Pearson Correlation Sig. (2-tailed)	,694	,671	,657 ⁷⁰	,761 ²⁰	'	,827	,675 ^{^^}	,671 ²²	,683	,611	,719 ^{**}	,440	,748*^	,153 ,220	,269° ,029	,594	,702 ,000	,730	,730 ⁴	,803,
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 6	Pearson Correlation	,558	,599	,802	,823	,827	1	,753	,701	,732	,637	,719	,406	,701	,165	,305	,666	,821	,789	,789	,835
1	Sig. (2-tailed) N	,000 66	,000	,000	,000 66	,000	66	,000 66	,000 66	,000 66	,000 66	,000, 66	,001	,000 66	,187 66	,013 66	,000	,000 66	,000	,000, 66	,000
PERTANYAAN 7	Pearson Correlation	.629	,609	.712	.832	,675	.753	1	,609	,818	,685	.828	.440	.751	.182	.325	.728	,856	.799	.799	,843
	Sig. (2-tailed)	,000	,000	,000	,000	,000	,000		,000	,000	,000	,000	,000	,000	,143	,008	,000	,000	,000	,000	,000
L	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 8	Pearson Correlation Sig. (2-tailed)	,573	,633	,650°° ,000	,744	,671	,701 ,000	,609, ,000	1	,747	,576	,650 ^{**}	,482	,817**	,095	,376	,723	,685	,713	,713 ^{**}	,777
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 9	Pearson Correlation	,645**	,747**	,592	,792	,683**	,732	,818	,747**	1	,840	,731**	,543	,918"	,086	,323	,737**	,834**	,759	,759**	,834
	Sig. (2-tailed)	,000	,000	,000	,000	,000	,000	,000 66	,000		,000	,000	,000	,000	,490	,008	,000	,000	,000	,000	,000
PERTANYAAN 10	N Pearson Correlation	.517**	.747**	.453	.681 ⁵⁵	.611**	.637 ^{**}	,685	.576 ^m	.840**	66	.592**	,436	.747 ^{**}	,053	.276	.661	.729**	,651	.651	.720
	Sig. (2-tailed)	,000	,000	,000	,000	,000	,000	,000	,000	,000		,000	,000	,000	,673	,025	,000	,000	,000	,000	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 11	Pearson Correlation Sig. (2-tailed)	,784 ²²	,650	,758 ^{**}	,882	,719 ,000	,719°°,	,828	,650 [^] .000	,731 [~] ,000	,592	1	,473	,799 ^{**}	,134	,282° ,022	,774 [~]	,817 ,000	,848	,848	,850° ,000
	N (2-tailed)	66	66	66	66	66	66	66	,000	66	66	66	66	66	66	,022	66	66	66	66	66
PERTANYAAN 12	Pearson Correlation	,411	,482	,379	,516	,440	,406	,440	,482	,543	,436	,473	1	,598	,146	,117	,478	,470	,492	,492	,563
	Sig. (2-tailed)	,001	,000	,002	,000	,000	,001	,000	,000	,000	,000	,000		,000	,242	,350	,000	,000	,000	,000	,000
PERTANYAAN 13	N Pearson Correlation	.710	,817	,650	,863	.748	.701	.751	.817 ^m	,918 °	.747	.799	.598 ²⁰	66	,131	,275	.804	.798	,829	,829	.869
	Sig. (2-tailed)	,000	,000	,000	,000	,000	,000	,000	,000	,000	,000	,000	,000		,295	,025	,000	,000	,000	,000	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 14	Pearson Correlation Sig. (2-tailed)	,173 ,164	,095	,309° ,012	,175 ,160	,153 ,220	,165 ,187	,182 ,143	,095 ,449	,086 ,490	,053 ,673	,134 ,284	,146	,131 ,295	1	,264 ,032	,148	,185 ,136	,214	,214	,417 ,000
	N (2-tailed)	66	66	66	66	66	66	,143	,449	,490	66	,204	66	,295	66	,032	,237	66	66	,005	66
PERTANYAAN 15	Pearson Correlation	,252	,225	,241	,335	,269	,305	,325	,376	,323	,276	,282	,117	,275	,264	1	,244	,344	,308	,308	,495
1	Sig. (2-tailed) N	,D41 66	,070	,052 66	,006 66	,029 66	,013 66	,008 66	,002	,008	,025 66	,022 66	,350 66	,025	,032 66	66	,048	,005 66	,012 66	,012 66	,000
PERTANYAAN 16	N Pearson Correlation	.568	.723	.708	.817	,594	.666	.728	.723	.737	.661	.774	.478	.804	.148	.244	66	.806	,836	.836	.824
	Sig. (2-tailed)	,000	,000	,000	,000	,000	,000	,000	,000	,000	,000	,000	,000	,000	,237	,048		,000	,000	,000	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 17	Pearson Correlation Sig. (2-tailed)	,558	,685 ^{**}	,726 .000	,931	,702 ²⁷	,821	,856 ^{**}	,685 ^{**}	,834	,729	,817 ^{**}	,470 ^m	,798 ^{**}	,185 ,136	,344 ^{**} ,005	,806	1	,965	,965 ^{**}	,901
	N (z-tailed)	66	66	66	66	66	66	66	,000	,000	66	66	66	66	66	,005	66	66	66	66	66
PERTANYAAN 18	Pearson Correlation	,584	,713	.754**	,964	,730	,789	,799	,713	759	,651**	,848	,492	,829	,214	,308	,836	,965	1	1,000**	,909
	Sig. (2-tailed)	,000	,000	,000	,000	,000	,000	,000	,000	,000	,000	,000	,000	,000	,085	,012	,000	,000		,000	,000
PERTANYAAN 19	N Pearson Correlation	.584**	,713	.754	.964	.730**	.789	.799	.713 [™]	.759**	.651	.848	.492***	.829 ^{**}	.214	,308	.836	.965***	1,000	66	.909 ^{**}
- FUINITION 19	Sig. (2-tailed)	,000	,000	,000	,964	,000	,000	,000	,713	,000	,000	,000	,000	,000	,085	,012	,000	,000	,000	· ' '	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
VM2	Pearson Correlation	,714	,754	,800	,919	,803**	,835	,843	,777**	,834	,720	,850	,563	,869	,417	,495	,824	,901	,909**	,909	1
1	Sig. (2-tailed) N	,000 66	,000	,000	,000	,000 66	,000 66	,000 66	,000 66	,000 66	,000 66	,000	,000, 66	,000, 66	,000	,000 66	,000 66	,000 66	,000	,000 66	66
** Completion in	TM .	66	56	66	66	L 66	L 66	1 66	66	66	L 66	66	1 66	T 99	66	1 66	56	1 66	1 66	66	0.0

^{**.} Correlation is significant at the 0.01 level (2-tailed).

^{*.} Correlation is significant at the 0.05 level (2-tailed).

Gaya Kepemimpinan

											Correlations												
		PERTANYAAN 1	PERTANYAAN 2	PERTANYAAN 3	PERTANYAAN 4	PERTANYAAN 5	PERTANYAAN 6	PERTANYAAN 7	PERTANYAAN 8	PERTANYAAN 9	PERTANYAAN 10	PERTANYAAN 11	PERTANYAAN 12	PERTANYAAN 13	PERTANYAAN 14	PERTANYAAN 15	PERTANYAAN 16	PERTANYAAN 17	PERTANYAAN 18	PERTANYAAN 19	PERTANYAAN 20	PERTANYAAN 21	VM3
PERTANYAAN 1	Pearson Correlation	1	,672	,659	,554	,497	,500	,429	,636	,553	,577	,483	,657	,408	,514	,610	,661	,638	,436	,432	,516	,205	,760
	Sig. (2-tailed) N	66	,000	,000	,000	,000 66	,000	,000	,000 66	,000 66	,000	,000 66	,000	,001	,000 66	,000	,000, 66	,000	,000	,000	,000, 66	,098 66	,000 66
PERTANYAAN 2	Pearson Correlation	,672	1	,541	,410	,450	,347	,101	,674	,524	,396	,321	,541	,456	,357	,368	,424	,483	,280	,403	,369	,190	,582
	Sig. (2-tailed)	,000		,000	,001	,000	,004	,422	,000	,000	,001	,009	,000	,000	,003	,002	,000	,000	,023	,001	,002	,127	,000
PERTANYAAN 3	N Pearson Correlation	.659	.541	66	.477	,472	,595	.436	.683	.653	.682	.477	.671	.551	.450	.467	.591	,521	.200	.306	.213	.233	.710
I LIVIANI S	Sig. (2-tailed)	,000	,000		,000	,000	,000	,000	,000	,000	,000	,000	,000	,000	,000	,000	,000	,000	,107	,012	,085	,060	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 4	Pearson Correlation Sig. (2-tailed)	,554 ,000	,410 ,001	,477	1	,409	,392	,342**,005	,522 ,000	,450** ,000	,366	,564" ,000	,918" ,000	,361	.699. .000	,687	,679 .000	,567	,522	,341	,591	,219 ,077	,733
	N (2-tailed)	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 5	Pearson Correlation	,497	,450	,472	,409	1	,281	,282	,470	,323	,473	,309	,442	,281	,428	,525	,566	,586	,445	,463	,425	,052	,616
	Sig. (2-tailed) N	,000	,000	000,	,001	66	,022	,022 66	,000 88	,008 88	,000	,011 66	,000	,022	.000	,000	,000	,000	,000	,000	,000	,679 66	,000 66
PERTANYAAN 6	Pearson Correlation	,500	,347	,595	,392	,281	1	,311	,639	,567	,592	,378	,514	,437	,345	,357	,463	,398	,144	,184	,263	,195	,567
	Sig. (2-tailed)	,000	,004	,000	,001	,022		,011	,000	,000	,000	,002	,000	,000	,005	,003	,000	,001	,250	,140	,033	,116	,000
DEDTAL STATE	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 7	Pearson Correlation Sig. (2-tailed)	,429	,101 ,422	,436	,342	,282	,311° ,011	1	,227 ,067	,359	,499	,227 ,067	,347	,332	,571° ,000	,644	,618° ,000	,600,	,557	.474	,393	,239 ,053	,628** ,000
	N N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 8	Pearson Correlation	,636	,674	,683	,522	,470	,639	,227	1	,631	,540	,300	,648	,616	,512	,482	,550	,538	,320	,392	,519	,193	,703
	Sig. (2-tailed) N	,000	.000	,000 66	,000 66	,000 66	,000	,067 66	66	,000 66	000,	.014	,000 66	,000	.000	,000	000,	,000	,009	,001	,000 66	,121 66	,000 66
PERTANYAAN 9	Pearson Correlation	,553	,524	,653	,450	,323	,567	,359	,631	1	,830	,565	,607	,893	,687	,609	,659	,516	,242	,189	,231	,314	,752
	Sig. (2-tailed)	,000	,000	,000	,000	,008	,000	,003	,000		,000	,000	,000	,000	,000	,000	,000	,000	,051	,128	,062	,010	,000
PERTANYAAN 10	N Pearson Correlation	.577	.396	.682	,366	.473	.592	.499 ²⁰	.540	.830	66	.590**	.547**	,682	.681	.712	.756	.666	.377	.328	.241	.196	.788
T EITH THE TO	Sig. (2-tailed)	,000	,001	,000	,003	,000	,000	,000	,000	,000		,000	,000	,000	,000	,000	,000	,000	,002	,007	,051	,115	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 11	Pearson Correlation Sig. (2-tailed)	,483	,321	,477	,564	,309	,378	,227 ,067	,300° ,014	,565	,590°,	1	,664	,380°° ,002	,354	,478	,677	,533	,254	,138 ,269	,243° ,050	,415** ,001	,626
	N	66	.66	66	66	66	66	66	66	66	66	66	66	66	.004	.66	66	66	.040	66	66	66	.000
PERTANYAAN 12	Pearson Correlation	,657	,541	,671	,918	,442	,514	,347	,648	,607	,547	,664	1	,477	,705	,700	,744	,616	,457	,328	,532	,287	,816
	Sig. (2-tailed) N	,000 66	,000	,000	,000	,000	,000 66	,004 66	,000 66	,000 66	,000	,000	66	,000, 66	,000 66	,000	,000	,000	,000	,007	,000 66	,020 66	,000 66
PERTANYAAN 13	Pearson Correlation	,408	,456	,551	,361	,281	.437	,332	,616	,893	,682	,380	,477	1	,693	,553	,591	,473	,294	,233	,280	,282	,677
	Sig. (2-tailed)	,001	,000	,000	,003	,022	,000	,006	,000	,000	,000	,002	,000		,000	,000	,000	,000	,017	,060	,023	,022	,000
DEDTANIVAANI 1.4	N Pearson Correlation	,514	,357	.450	,699	,428	,345	,571	,512	,687	,681	,354	,705	,693	66	,924	,810	,720	,723	,506	.609 ²⁰	.165	,843
FER IANTAAN 14	Sig. (2-tailed)	,000	,003	,000	,000	.000	.005	,000	,000	.000	,000	.004	,000	,000	'	,000	.000	,000	,000	,000	,000	,185	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 15	Pearson Correlation Sig. (2-tailed)	,610° ,000	,368	,467	,687	,525	,357	,644	,482	,609	,712	,478" ,000	,700°°	,553	,924** ,000	1	,934	,897	,862	,693	,738°° ,000	,239	,913°° ,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 16	Pearson Correlation	,661	,424	,591	,679	,566	,463	,618	,550	,659	,756	,677	,744	,591	,810	,934	1	,944	,785	,650	,688	,356	,953
	Sig. (2-tailed) N	,000 66	,000	,000	,000	,000	,000	,000, 66	,000 66	,000, 66	,000	,000	,000 66	,000	,000 66	,000	66	,000	,000	,000	,000 66	,003	,000
PERTANYAAN 17	Pearson Correlation	,638	,483	,521	,567	,586	,398	,600	,538	,516	.666	,533	,616	,473	,720**	,897	.944	1	,882	,836	,766	,309	,903
	Sig. (2-tailed)	,000	,000	,000	,000	,000	,001	,000	,000	,000	,000	,000	,000	,000	,000	,000	,000		,000	,000	,000	,012	,000
DEDTALDIAALIAO	N Pearson Correlation	66	,280	,200	66	66	66	.557 ^{**}	66	66	.377**	.254	.457**	66	.723	.862	.785	.882	66	.899	66	66	,728
PERTANTAAN 18	Sig. (2-tailed)	,436	,023	,107	,522	,445	,144	,000,	,320° ,009	,242 ,051	,002	,254	,457	,294° ,017	,723	,862	,785	,000	'	,000	,088,	,202 ,104	,000
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
PERTANYAAN 19	Pearson Correlation	,432	,403	,306	,341	,463	,184	,474	,392	,189	,328	,138	,328	,233	,506	,693	,650	,836	,899	1	,829	,210	,650
	Sig. (2-tailed) N	,000 66	,001	,012 66	,005 66	,000 66	,140 66	,000 66	,001 66	,128 66	,007	,269 66	,007	,060, 66	,000 66	,000	,000, 66	,000	,000	66	,000, 66	,090 66	,000 66
PERTANYAAN 20	Pearson Correlation	,516	,369	,213	,591	,425**	,263	,393	,519	,231	,241	,243	,532	,280	,609	,738	,688	,766	,880	,829	1	,252	,695
	Sig. (2-tailed)	,000	,002	,085	,000	,000	,033	,001	,000	,062	,051	,050	,000	,023	,000	,000	,000	,000	,000	,000		,042	,000
PERTANYAAN 21	N Pearson Correlation	.205	.190	.233	.219	.052	.195	.239	.193	.314	.196	.415	.287	.282	.165	.239	.356	.309	.202	.210	.252	66	.380
	Sig. (2-tailed)	,098	,127	,060	,077	,679	,116	,053	,121	,010	,115	,001	,020	,022	,185	,053	,003	,012	,104	,090	,042	'	,002
	N	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66	66
VM3	Pearson Correlation Sig. (2-tailed)	,760	,582	,710	,733	,616° ,000	,567	,628	,703	,752	,788	,626	,816 ,000	,677	,843	,913 ,000	,953	,903	,728	,650	,695° ,000	,380	1
	N	.000	66	66	66	.000	66	66	.000	66	66	.000	.000	66	.000	66	.000	66	.000		.000	66	66

^{**.} Correlation is significant at the 0.01 level (2-tailed).

*. Correlation is significant at the 0.05 level (2-tailed).

• Uji Reliabilitas

1. Anggaran Partisipatif

Case Processing Summary

		N	%
Cases	Valid	66	98,5
	Excluded ^a	1	1,5
	Total	67	100,0

a. Listwise deletion based on all variables in the procedure.

Reliability Statistics

		Cronbach's Alpha Based	
		on	
ı	Cronbach's	Standardized	
	Alpha	Items	N of Items
	,710	,810	15

2. Kinerja Manajerial

Case Processing Summary

		Ν	%
Cases	Valid	66	85,7
	Excluded ^a	11	14,3
	Total	77	100,0

a. Listwise deletion based on all variables in the procedure.

Reliability Statistics

	Cronbach's Alpha Based	
	on	
Cronbach's	Standardized	
Alpha	Items	N of Items
.751	.928	20

3. Komitmen Organisasi

Case Processing Summary

		N	%
Cases	Valid	66	98,5
	Excluded ^a	1	1,5
	Total	67	100,0

a. Listwise deletion based on all variables in the procedure.

Reliability Statistics

	Cronbach's Alpha Based	
 nbach's Alpha	on Standardized Items	N of Items
,748	,907	14

4. Budaya Organisasi

Case Processing Summary

		N	%
Cases	Valid	66	100,0
	Excluded ^a	0	,0
	Total	66	100,0

a. Listwise deletion based on all variables in the procedure.

Reliability Statistics

Cronbach's	Cronbach's Alpha Based on Standardized	
Alpha	Items	N of Items
,754	,970	20

5. Gaya Kepemimpinan

Case Processing Summary

		N	%
Cases	Valid	66	98,5
	Excluded ^a	1	1,5
	Total	67	100,0

a. Listwise deletion based on all variables in the procedure.

Reliability Statistics

	Cronbach's Alpha Based on	
Cronbach's Alpha	Standardized Items	N of Items
,761	,958	22